

Table 1: PoD Interventions – Detail

Physician on Duty Intervention¹	# of Cases	Data Inclusion Criteria (7/1/2019-6/31/2020)
Prevent Lost Case	26	Patient would have been lost to the system without direct physician on duty intervention. Usually, patients were kept in the system by facilitating improved medical staff communication.
Create Tertiary Capacity	1,423 Bed Days 7.4 Virtual Beds	Identify and reroute patients who do not have a tertiary need to facilities with beds and nurses to care for them (with patient consent).
Create Strategic Bed	205	In overcrowded facility with patients boarding and on the wait list, physician negotiates appropriate downgrades to make space for waiting patients.
Patient Safety	142	Critical patient safety event, addressed in real time by the physician on duty.
Covid-19 Patient Cohort Project	43	Actual patient transfers from system hospitals to co-horting hospital facilitated by PoD daily review and facilitation.

¹ To avoid bias, all intervention counts were vetted separately with two different reviewers and confirmed in the EMR to the extent possible.